#### Presentation to the Connecticut Retirement Security Board: Employer Phone Survey

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#### The employer phone survey was designed to study two groups of firms.

- 1. Firms without retirement plans, to find out:
  - level and drivers of employer opposition to program and ultimate employer message to employees; and
  - any practical concerns for small employers involving payroll management.
- 2. Firms offering plans, to find out:
  - desire to enroll non-eligible workers in the state program; and
  - likelihood to switch own plan for the state's program.



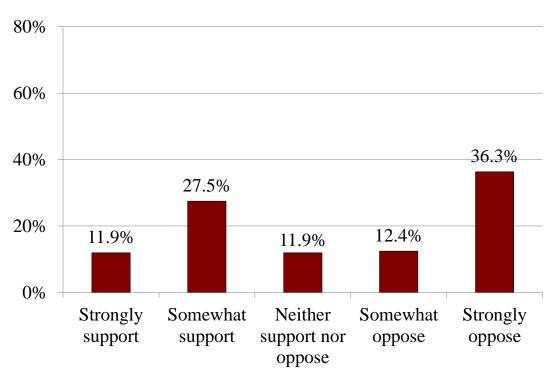
### The sample included 199 firms without a plan and 201 with a plan.

- The sample was drawn from the Dun & Bradstreet database.
- Private-sector firms with under 100 employees were targeted.
- As expected, sampled firms without a retirement plan were smaller than those with a plan.
  - 92.5 percent of firms without a plan had fewer than 30 employees, compared to 52.5 percent of firms with a plan.



# Overall support for program mixed among non-plan firms – about 50 percent oppose.

#### Support for Program from Non-Plan Firms



Note: Excludes six respondents who answered "Don't know" or "Refuse." *Source:* Nielsen Phone Survey of Connecticut Employers.



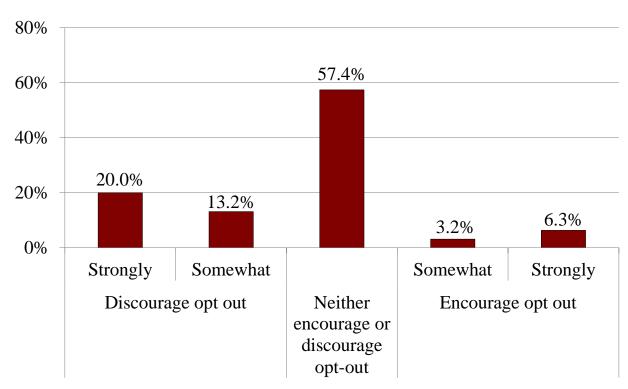
### Among non-plan firms, management is more likely to support the program than owners.

- 51 percent of the 58 managers surveyed supported the program, 39 percent opposed.
  - Only 21 percent of managers strongly opposed the program.
- 35 percent of the 141 owners or part-owners supported the program, 53 percent opposed.
  - 43 percent of owners strongly opposed the program.



# Fortunately, opposition to program does not translate to employers encouraging opt-out.

Share of Non-Plan Firms Discouraging/Encouraging Opt Out

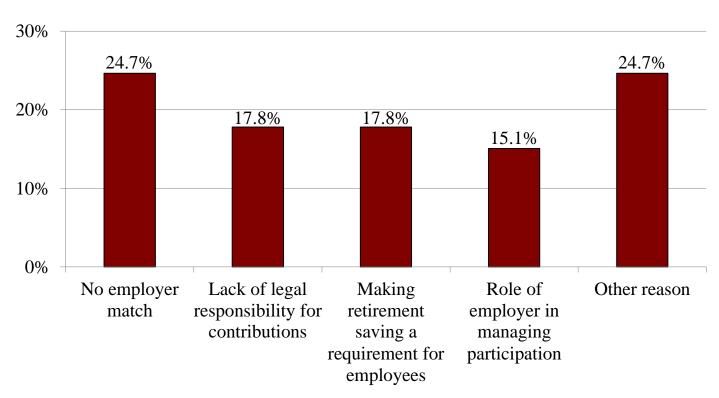


Note: Excludes nine respondents who answered "Don't know" or "Refuse." *Source:* Nielsen Phone Survey of Connecticut Employers.



# Among those supporting, opinion driven by limited role of employer in program.

Single Largest Reason Program Supported by Non-Plan Firms



Note: "Other" verbatim responses: "low cost/easy access for employers, "voluntary aspect of program," and "like as option for employees." *Source:* Nielsen Phone Survey of Connecticut Employers.



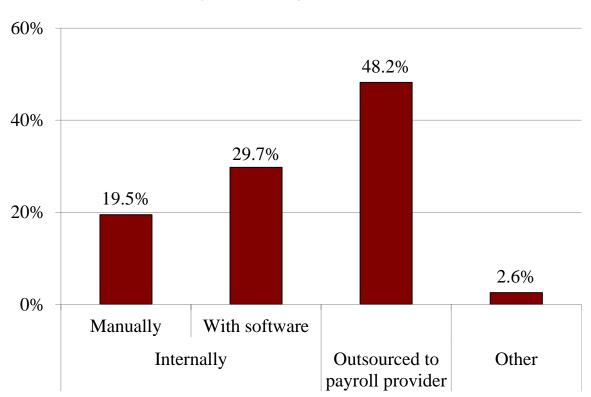
# Opposition was driven by mandate and opposition to any state-run program.

- 46 percent of those opposing said, "Making retirement savings a requirement," was the most important reason.
- 38 percent did not pick any of choices provided, but many provided verbatim responses with 2 broad themes:
  - State should not mandate employer participation; or
  - Any state-run program will be a failure.
- This reasoning may be why 48 percent of firms indicated they would try to find a private-sector provider following mandate.



# One concern is administration may be hard for non-plan firms that manage own payroll.

Method of Payroll Management for Non-Plan Firms

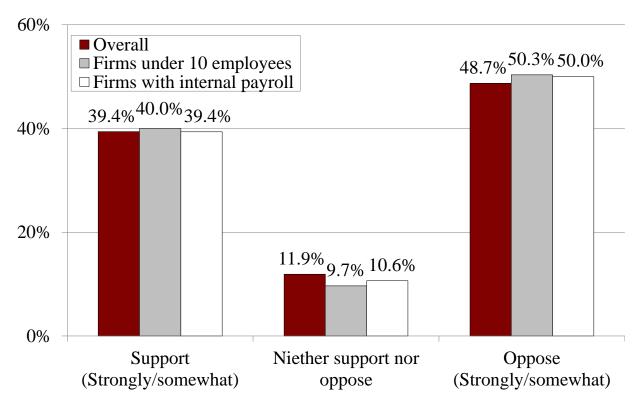


Note: Excludes four respondents who answered "Don't know." *Source:* Nielsen Phone Survey of Connecticut Employers.



# But support for the program does not vary by payroll management method or firm size.

#### Support for the Program from Non-Plan Firms



Note: Excludes six respondents who answered "Don't know" or "Refuse." *Source:* Nielsen Phone Survey of Connecticut Employers.



#### In fact, non-plan firms with five or fewer employees interested in offering program.

- The final question asked to non-plan firms focused on employers with five or fewer employees.
- They were told the program would not be mandatory for them, but asked if they would they be interested in offering it to employees voluntarily?
  - 58 percent said they would be interested.
  - 15 percent indicated they would consider it but needed more information.
  - 25 percent said they would not be interested.



### For firms with retirement plans, focus was non-eligible workers and plan elimination.

- One issue is whether firms with plans would enroll uncovered workers in the state program.
- Another issue with offering a state savings program is that firms may drop own plan and switch to the state program.



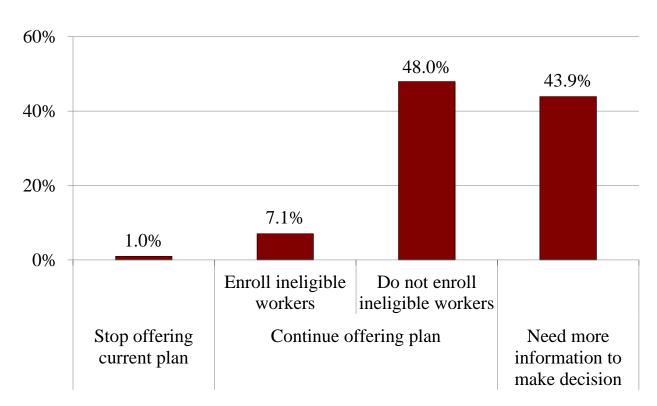
#### Many firms with plans have non-eligible workers due to hours or tenure requirements.

- 82 percent of firms had an hours requirement and of these 70 percent require at least 30 hours worked.
- 86 percent of firms had a tenure requirement.
  - The most common were 1 month (10 percent), 3 months
    (18 percent), 6 months (15 percent), or a year (46 percent).
- The net effect of these restrictions is that about 18 percent of workers at these firms are ineligible for the plan.



### Few firms indicated they would enroll the ineligible or stop plan.

Firms with Plan's Action If State Program Offered



Note: Excludes three respondents who answered "Don't know" or "Refuse." *Source:* Nielsen Phone Survey of Connecticut Employers.



#### Takeaways: non-plan firms

- Presenting the state program to employers requires:
  - Highlighting the need for increased retirement savings many thought unnecessary.
  - Making it clear that program is independent of state pensions and will use a private-sector investment vehicle.
- Employers less concerned with administrative burden than in the focus groups phone survey made clear burden was small.
- Employer opposition did not incite encouragement of opt out.



#### Takeaways: firms with plans

- Many part-time and low tenure workers may be left out.
  - Few firms expressed interest in expanding coverage to ineligible workers through the state program.
- Firms jumping to the state program seems unlikely to occur.
- Many firms need more information to make a decision.
  - Firms said administrative costs for employers, investment fees for employees, and paperwork required would influence decision.



#### Next steps

- CRR will prepare a written report which will provide:
  - Correlates of support/opposition.
  - Common payroll software and external payroll providers used by employers.
  - Comments on reasons for support/opposition.
  - More detailed data on the nature of retirement plans offered by firms (auto-enrollment, DB/DC, participation).

